Get Ready Business

Prepare your business for disasters in five simple steps
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You think it will never happen to your business, until it does. Are you ready?
Every year, businesses in NSW are devastated by disasters—the 2017 flood in Lismore saw 7 out of 10 businesses in the CBD suffer damage.

Introduction

The frequency and severity of natural disasters is increasing in Australia,* meaning that there will be more floods, storms, bush fires, heat waves and flow-on impacts for businesses, such as power outages and transport and communications interruptions.

How much could disaster cost your business?

Whether we like it or not, the threat of disaster in NSW is real and preparing for it is just another part of conducting good business. Those businesses that were prepared in the face of the 2017 Lismore floods had significantly better business outcomes.

If a disaster strikes, your business may be unable to operate and unable to generate revenue. However, fixed costs will still need to be paid. On top of this, you may incur significant costs in your effort to rebuild your business.

* Source: Australian Business Roundtable for Disaster Resilience & Safer Communities, 2016
Case Study – Lismore 2017

<table>
<thead>
<tr>
<th></th>
<th>Business A</th>
<th>Business B</th>
</tr>
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<tbody>
<tr>
<td>Aware of flood risk to business</td>
<td>✔</td>
<td>✗</td>
</tr>
<tr>
<td>Flood action plan, including moving stock and staff requirements</td>
<td>✔</td>
<td>✗</td>
</tr>
<tr>
<td>Stock storage location above flood water</td>
<td>✔</td>
<td>✗</td>
</tr>
<tr>
<td>Flood-resistant shop fit-out</td>
<td>✔</td>
<td>✗</td>
</tr>
<tr>
<td>Post-flood clean-up plan</td>
<td>✔</td>
<td>✗</td>
</tr>
<tr>
<td>Business closure time</td>
<td>2 days</td>
<td>2 months</td>
</tr>
<tr>
<td>Financial impact</td>
<td>Minimal stock losses</td>
<td>Approx. $160,000 in lost stock and new shop fit-out</td>
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</table>
The five-step plan
This is a tool that guides you through disaster preparation in five simple steps

01 Know your risk
Identify the disasters that might face your business. If you’re new to the area, it’s really important to understand how you might be at risk so you can know what to expect.

02 Plan now for what you will do
Sit down with your staff and use this step to make an emergency action plan so that everyone knows what needs to be done and by whom if a disaster strikes.

03 Get your business ready
There are some really practical and easy actions you can take now to prepare your business and plan for business continuity.

04 Be aware
If a disaster does strike, knowing where to look for up-to-date disaster information could help save you vital time. Connect with key information sources now to receive regular alerts.

05 Look out for each other
Neighbouring businesses can be one of the best sources of information and help before, during and after a disaster. Develop connections with local businesses and commit to helping one another.
The good news is that preparing your business for disaster has never been easier!

Preparing your business for disaster is easy to do if you follow these five simple steps. **Start today by chatting with your staff, colleagues and business neighbours about what you might do if disaster were to strike.** These conversations won’t take long but they will be invaluable in helping you to prepare your emergency action plan and ultimately could help to save your business from disaster.

These steps have been designed so that you can work through them at a time that suits you. **But it is really important that you make time to complete each step!**

Preparing for disaster could mean the difference between your business being back up and running two days after a disaster or never reopening at all.
Step 1
Know your risk

The first step in preparing your business for disaster is knowing which risks you might face. Regardless of their location, all businesses are at risk of disasters and resulting business disruptions. Risks that can affect all businesses include:

- Storms
- Structural fire
- Infrastructure failure
- Heatwave

Disaster preparation is just good business
Other risks are dependent on location. Use the following tool to identify other potential risks. Please select any that apply: My business is located...

- Near a river, creek, waterway or in a low-lying area
  - Your business is at risk of floods

- Near bushland
  - Your business is at risk of bush fires

- On the coast
  - Your business is at risk of tsunami, coastal erosion and east coast lows

Your business may still be at risk from additional natural disasters such as landslide, earthquakes, drought, etc.

FIND OUT FROM NEIGHBOURING BUSINESSES, CHAMBERS OF COMMERCE AND LOCAL COUNCIL ABOUT ANY DISASTERS IN YOUR AREA AND WHAT YOU MUST DO TO PREPARE.

ALSO CONNECT WITH EMERGENCY SERVICES TO LEARN MORE ABOUT SPECIFIC HAZARDS AND WHAT YOU CAN DO TO PREPARE FOR THEM.
Create an action plan **NOW** to guide you in the face of disaster

When faced with disaster, taking the appropriate action in time could help to save your life/the lives of your staff and the future of your business.

**Tips for creating your action plan**

- **Think about the location** and nature of your business and how this might impact the actions that you need to take (e.g. located on the second floor or near power lines)
- Ensure that **more than one staff member is trained to complete an action** to avoid the risk of relying too heavily on one person
- **Develop your action plan with staff** so that they feel a part of the process
- **Test and refine** the plan with feedback from your staff
- Ensure all new staff are given an **induction to the emergency action plan within their first week.**
<table>
<thead>
<tr>
<th>WHAT NEEDS TO BE DONE</th>
<th>HOW WILL YOU DO IT?</th>
<th>WHO WILL DO IT?</th>
</tr>
</thead>
</table>
| Move stock and/or equipment to a safe place | ▶ Decide now **where you will move your stock/equipment** to save them from disaster  
▶ Consider higher positioning on site or an alternate off-site location  
**We will move stock/equipment to:**  
.......................... | By _____ / _____ / ____  
Signed:.......................... |
| Secure or remove any external business fixtures (e.g. signs, stands, tables & chairs) | ▶ Think about any external elements of your business that **could cause damage in a disaster**  
▶ Plan now for how you will minimise their threat  
**The external fixtures will be:**  
.......................... | By _____ / _____ / ____  
Signed:.......................... |
| Fortify entry points and windows as appropriate (e.g. sandbags, boarding up) | ▶ Disasters can penetrate your business from multiple locations. **You will need to protect your business from all angles**  
▶ Take steps to **protect the inside of your business** to help minimise the rebuild costs/effort  
▶ Depending on the disaster threat you will need to take **different protective measures**  
▶ **Discuss** the different approaches you will take with **staff**  
▶ Ensure you **have the resources required** to protect your business prior to disaster threats | By _____ / _____ / ____  
Signed:.......................... |
| Prepare internal premises with protective measures (e.g. move shelving, lay plastic sheeting) | ▶ There are elements of your business that are simply too important to lose (e.g. property deeds, business licence)—**protect them with an emergency essentials kit**  
▶ You will begin to create this in Step 3, and add the final important elements on the day of disaster so that they can easily be removed from the premises to safety | By _____ / _____ / ____  
Signed:.......................... |
| Complete your emergency essentials kit (Will create in Step 3) | ▶ In a disaster, **your staff’s safety is of paramount importance**. Ensuring you evacuate your staff in ample time is your responsibility as an employer  
▶ Plan now for **how you will evacuate depending on the disaster you face**  
▶ Note that **exits may be blocked** so you will need to plan more than one exit route | By _____ / _____ / ____  
Signed:.......................... |
Part 1 of 3: Preparing your business

Disasters can approach with little warning and leave your business vulnerable if you aren’t prepared.

Taking the time to prepare now could mean the difference between reopening in two days and not reopening at all.
# Prepare your business for disasters in five simple steps

<table>
<thead>
<tr>
<th>Step</th>
<th>Action</th>
<th>Details</th>
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</table>
| 1.   | Develop a disaster finance plan | - When disasters strike, the costs of repairs coupled with ever-mounting fixed costs can be staggering.  
- Insuring your business is the best way to protect your business's future.  
- There are several types of insurance to consider, not just disaster protection (e.g., business disruption insurance).  
- Explore insurance options that might suit your business by going online or contacting an insurance broker directly.  
- If you cannot get insurance, you need to create financial reserves that would help to cover costs if anything were to happen.  
By .......... / ...... / ......  
Signed: ........................................ |
| 2.   | Back up all data on cloud server | - Disasters can destroy physical documents and computers within minutes.  
- If your data is not backed up on a cloud server, it could mean that you cannot access vital information, like outstanding invoices, critical documents or contacts. Think of all you stand to lose if that data is destroyed.  
- Explore cloud storage options online to see which one suits your business needs and back up your data before it's too late.  
By .......... / ...... / ......  
Signed: ........................................ |
| 3.   | Ensure that fixtures and stock can be moved easily | - Being able to move your fixtures and stock in a hurry can help to save precious time when a disaster is looming.  
- Speak with neighbouring businesses about the measures they have in place to move fixtures and stock at speed.  
- Explore inventive storage solutions online to see if any suit your business.  
By .......... / ...... / ......  
Signed: ........................................ |
| 4.   | Conduct general premises maintenance | - Keep on top of your premises maintenance to ensure it's always ready for disasters.  
- Critical tasks:  
  - Clear gutters  
  - Check wiring  
  - Fill any structural cracks  
  - Install sprinklers and/or fire extinguishers  
By .......... / ...... / ......  
Signed: ........................................ |
Part 2 of 3:

Prepare your emergency essentials kit

Dealing with a disaster can be a highly emotional and stressful time. It can be hard to think of everything that needs to be done.

Preparing a pack of all essential items ahead of time can help you feel better prepared.

» You will need a **waterproof pack to hold all your documents and a bag big enough to hold this pack and all of your essential business items**

» Store this kit in an **easy-to-access location** within your business

» Ensure that you **store digital copies of all vital documents** in cloud storage also.

<table>
<thead>
<tr>
<th>TO ALWAYS BE STORED IN EMERGENCY ESSENTIALS KIT</th>
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</thead>
<tbody>
<tr>
<td>» Business registration documents</td>
</tr>
<tr>
<td>» Deeds to property</td>
</tr>
<tr>
<td>» Any licences, certificates, awards</td>
</tr>
<tr>
<td>» Insurance agreements</td>
</tr>
<tr>
<td>» Emergency action plan (Step 2 of this tool)</td>
</tr>
<tr>
<td>» Neighbour contact information (Step 5 of this tool)</td>
</tr>
<tr>
<td>» Important contact information (e.g. staff’s emergency contacts, suppliers etc.)</td>
</tr>
<tr>
<td>» All key contracts and bank loan documents</td>
</tr>
<tr>
<td>» THIS CHECKLIST</td>
</tr>
</tbody>
</table>

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<tr>
<th>TO BE ADDED TO EMERGENCY ESSENTIALS KIT ON THE DAY OF DISASTER</th>
</tr>
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<tbody>
<tr>
<td>» Any cash on site ................................................................... (petty cash, cash in register etc.)</td>
</tr>
<tr>
<td>» Portable electronic devices ............................................</td>
</tr>
<tr>
<td>» Other important extras ...................................................</td>
</tr>
<tr>
<td>» Other important extras ...................................................</td>
</tr>
<tr>
<td>» Other important extras ...................................................</td>
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Part 3 of 3:

Planning for business continuity

If a disaster impacts your business’s ability to function normally that could mean loss of profits and eventually customers. Remember, a disaster can cause significant business disruption via power shortages and road closures. Putting plans in place now for alternate arrangements will help to keep your business operating after disasters.
## PLAN FOR BUSINESS CONTINUITY

Prepare your business for disasters in five simple steps

<table>
<thead>
<tr>
<th></th>
<th>1. PLAN AN ALTERNATE OPERATION LOCATION</th>
<th>2. PLAN AN ALTERNATE STOCK SOURCE</th>
<th>3. PLAN METHODS TO MAINTAIN CUSTOMER RELATIONS</th>
<th>4. PLAN METHODS TO KEEP STAFF ENGAGED</th>
<th>5. PLAN FOR HOW YOU WILL SAFEGUARD ALL OTHER CRITICAL BUSINESS AREAS</th>
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</table>
|   | If your premises are damaged by disaster **you may need to operate in an alternate location**  
  » Identify other off-site areas where you might operate your business from (e.g. from home)  
  » Put measures in place to allow employees to work remotely (e.g. video conferencing) where possible | If a disaster **negatively impacts one of your suppliers or the road networks between you**, it may mean you’re unable to source stock to run your business  
  » Explore other supplier options that you could call on if such an upset occurred | If your business cannot operate in its usual location or even operate at all customers **may choose to opt for a different vendor/supplier**  
  » **Making efforts to communicate with customers** during this time, reminding them of how much you value them could help to maintain customer loyalty  
  » **Develop channels of communication now** (e.g. social media, email lists) that do not require a face-to-face presence, so that they are possible avenues of communication during and post-disaster | If your business is severely damaged by a disaster and cannot reopen **your staff’s livelihoods are at risk**  
  » **Develop plans to keep them engaged** (e.g. clean up and building duties) in the rebuild process  
  » **Ensure they are part of the disaster planning process** to create a sense of ownership of the business outcomes  
  » Remember: staff may also be affected personally by the disaster and be unable to work/assist the business. **Train multiple staff members on all tasks** to avoid relying on one person if they are unable to work | Think about the other **areas of your business that are crucial for it to operate**  
  » **Plan for how you will continue these essential operations if a disaster strikes** |
|   | By …… / …… / ……  
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  Signed: | By …… / …… / ……  
  Signed: |
Being aware of the signals of an impending disaster is crucial in knowing when to act and trigger your emergency action plan.

Knowing where to look for these signals can help you decide when to act and ultimately could help save your business.

**Connect with relevant disaster services now to stay up to date on disaster information in your area, including disaster preparation events.**

**Visit the emergency services websites**


You can also find up-to-date disaster information online at: [abc.net.au/news/emergency](http://abc.net.au/news/emergency)
Find your local radio frequency to tune in and keep informed in the face of disaster: [abc.net.au/reception/freq/](http://abc.net.au/reception/freq/)

**Be aware—know when to act to protect your business!**
Go to social media sites for the NSW agencies:

**Twitter**
- NSW Rural Fire Service
- NSW State Emergency Service
- Fire and Rescue NSW

**RSS**
- NSW Rural Fire Service
- NSW State Emergency Service
- Fire and Rescue NSW

**Facebook**
- NSW Rural Fire Service
- NSW State Emergency Service
- Fire and Rescue NSW

**YouTube**
- NSW Rural Fire Service
- NSW State Emergency Service
- Fire and Rescue NSW
Look out for each other

Build relationships with your business neighbours and make an agreement to help one another in an emergency

» In times of disaster, your community may be isolated. Your local business community may be your best source of support

» Older businesses within the community will often have greater experience of disasters and can provide you with helpful advice in preparing your business

» Similarly, local business chambers and local councils can share information about disasters in the area and help you take steps to prepare and rebuild your business.
List three neighbouring businesses that will help you and that you will help in an emergency

<table>
<thead>
<tr>
<th>Contact name</th>
<th>Business/Organisation</th>
<th>Phone number</th>
</tr>
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<tbody>
<tr>
<td>1.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.</td>
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</tbody>
</table>
Preparing your business for disaster is simply good business


This toolkit has been developed in conjunction with the NSW Department of Industry, the NSW Small Business Commissioner and the NSW Office of Emergency Management to help you get your business ready for disasters.